



ABOUT GUCCI

More than 20,000 employees

Indirectly in our supply chain 17,953 average number

of employees (full-time)

483 directly operated stores

€7,441 billion in revenue in 2020

SUSTAINABILITY STRATEGY

Our long-term efforts to design a more sustainable business model was amplified in 2015 when we first announced our 10-year "CULTURE OF PURPOSE" SUSTAINABILITY STRATEGY, underpinned by a series of targets to achieve by 2025.

These targets drive us forward every day to generate positive change for people and planet.



GUCCI EQUILIBRIUM

GUCCI EQUILIBRIUM IS OUR COMMITMENT TO GENERATE POSITIVE CHANGE FOR PEOPLE AND OUR PLANET.

Powered by creativity and collaboration, we are reducing our environmental impact and protecting nature, while also prioritizing inclusivity and respect, so that everyone in our global #GucciCommunity is free to express their authentic, diverse selves.

As we celebrate our 100th anniversary, we are moving forward into the coming decades with an ongoing commitment to reinforce our culture of purpose, demonstrating our values through innovative pathways towards social and environmental sustainability.

Gucci Equilibrium unifies the principles we uphold and the actions we pursue to treat our world and each other better, for our collective future.

SUSTAINABILITY AT GUCCI

PEOPLE

GUCCI

PEOPLE

OUR FOCUS:

- Promoting diversity and gender parity
- Contributing to positive social impact
- Ensuring high social and environmental standards in our supply chain
- Providing an inclusive and caring working environment
- Protecting our heritage, investing in craftsmanship and future talent

OUR INDUSTRY

We rely on a vibrant luxury and fashion sector to champion creativity, craftsmanship and sustainability.

OUR COMMUNITIES

We engage
with the communities
where we live
and work. We do this
through taking action
locally and supporting
causes close to
our communities.

OUR ARTISANS

We work with experts that use their traditional craft to help us develop elements of our products.

OUR PEOPLI

We count 17,953 people as our colleagues around the world, working in our offices, stores and distribution.

OUR MODELS

We work with models to bring our collections alive. They are collaborators, friends and muses to us.

OUR SUPPLY PARTNERS

We work with more than 20,000 people within our supply chain on an annual basis.

OUR CUSTOMERS

Our Gucci followers and customers are an integral part of our community.

PROMOTING DIVERSITY & EQUITY

GLOBAL EQUITY

- Established a Global Equity Board to reinforce DE&I in our global People strategy
- Appointed a D&I Committee as
 part of the Global Board that works
 to ensure the Board's strategy is
 executed at all levels of the
 company

D&I ACROSS COMPANY POPULATION

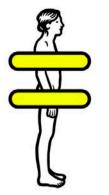
- Increasing diversity at the management level: 57.3% female management as of June 2020
- Opportunities for disabled people
- Started analyzing gender pay parity in several countries

EDUCATING EMPLOYEES

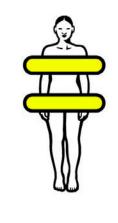
 Unconscious Bias Training for more than 5300 employees worldwide totaling more than 10,000 hours in training

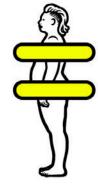
CHIME FOR CHANGE & GENERATION EQUALITY











CHIME FOR CHANGE

- Over \$17.5m raised to support gender equality projects and advocacy since 2013
- Funded 442 projects with 162 partners in 89 countries worldwide
- More than 590,000 girls and women have benefited directly from CHIME FOR CHANGE projects with non-profit partners, additionally reaching more than three million family and community members
- In 2020, we supported over 80 grassroots organisations through nine non-profit partners around the world, directly impacting 28,379 women and girls

GENERATION EQUALITY

- Gucci joined UN Women's Generation Equality Forum to mobilize a global community for gender equality
- Gucci is the private sector lead on the Feminist Movements and Leadership Action
 Coalition

GUCCI CHANGEMAKERS

- Launched in 2019, the Gucci Changemakers Global Volunteering programme allows every Gucci employee to devote up to 32 hours of paid leave annually to volunteer with NGOs
- Supported over 250 non-profit organisations, organised more than 2,000 volunteering activities and registered more than 1,800 volunteering applications by our employees
- Announced a multi-year \$5 million Changemakers Fund and a \$1.5 million scholarship programme in North America in 2019 to create opportunities for diverse talents
- Gucci Changemakers North America Impact Fund recipients, positively impacted the lives of more than 52,000 people across the 12 changemakers' cities



GUCCI ÉCOLE DE L'AMOUR





Launched in 2018, GUCCI ÉCOLE DE L'AMOUR passes on craftmanship skills and is hosted in Gucci ArtLab

- Craftsmanship School (Scuola dei Mestieri)
- Factory School (Scuola di Fabbrica)
- Technical Academy

SUPPLIER GREEN FINANCING

- Gucci set up green financing with Intesa Sanpaolo bank as a first in Italy
- · Provides suppliers with access to quick, low interest loans to help them transition toward sustainable and inclusive practices
- Represented the next step in our Sviluppo Filiere program launched during the pandemic to support our suppliers
- More than 36% of our suppliers in Italy used this Covid relief financing equalling over €230 million in loans in the first 12 months

PLANET

AVOIDING & REDUCING OUR FOOTPRINT

| TARGET | BY 2025 | IN 2020 |
|---|----------------|---------|
| Reduced total environmental footprint | -40% | -44% |
| Reduced GHG emissions | -50% | -47% |
| Renewable energy | 100% (by 2022) | 93% |
| Traceable raw materials | 100% | 95% |
| Certified paper and wood-based products | 100% | 100% |
| Single use plastic in BtoC and BtoB | Eliminate | |
| Sustainable processes and materials (regenerated, organic, recycled, bio-based) | Maximize | |
| Kering Standards and Fashion Pact targets | Align | |

SUSTAINABLE PROCESSES

- 93% renewable energy worldwide,
 100% in 41 of the 49 countries we are located in so far
- Gucci Scrap-Less programme
- Metal-free tanning since 2015
- Over 30 LEED-certified sites worldwide (corporate and stores)





EMBEDDING CIRCULARITY





- Ramping up recycled and regenerated materials
- Gucci Off the Grid first collection in Gucci Circular Lines
- Gucci-Up programme equaling 27 tons of reusable leather scraps from 2018 and 2020
- Avoided 1 million new boxes for our accessories equalling 90 tonnes of plastic with our 'Take Back' programme in 2020
- Gucci Vault and vintage pre-loved

SUSTAINABLE INNOVATION

DEMETRA

Gucci's new animal-free eco-friendly material





PROTECTING & RESTORING NATURE

NATURE-POSITIVE CLIMATE STRATEGY

- Gucci has been carbon neutral in our own operations and entire supply chain since 2018
- In 2021, we went beyond carbon neutrality towards a nature-positive approach which protects and restores critical forests and mangroves, while also investing in regenerative agriculture within our supply chains.

NATURAL CLIMATE SOLUTIONS PORTFOLIO

- 1. Conserving critical forests and biodiveristy
- 2. Restoring and protecting mangroves
- 3. Improving land management through regenerative agriculture

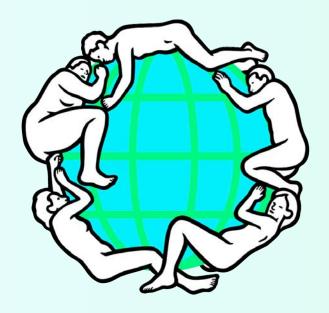
DRIVING REGENERATIVE AGRICULTURE

We are driving a broader, long-term strategy for regenerative agriculture, with the aim to source regenerative raw materials for our collections.



Discover our 2020 GUCCI EQUILIBRIUM IMPACT REPORT

https://equilibrium.gucci.com/impactreport/



THANK YOU